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### Inspiring Leadership & Change – The Business Case

Change will never be so slow again! The international average organisation has experienced 5 major changes in the past three years. Although people are both capable of and willing to change; only 26 % of employees can effectively implement change. Common mistakes in leading change can be avoided!

#### The Challenge:

- 95 % of employees do not understand their company's strategic goals <sup>1</sup>
- 66 % of changes fail or do not deliver expected results <sup>2</sup>
- 86 % of the workforce is partly disengaged <sup>3</sup>
- And more challenging: the so called HiPo's are particularly hit after the recession <sup>4</sup>
- The average organisation loose about 1 mill \$ a year because of less than optimal leadership 5

<sup>1</sup> Kaplan & Norton, "The balanced scorecard" <sup>2</sup> CEB, 2016

- <sup>3</sup> Towers Perrin, 2005 Global Workforce Study
- <sup>4</sup> CEB, 2010
- 5 Ken Blanchard, 2009

#### The Opportunity:

- You can be among the 34 % who succeed with change, and doing it with correct employee involvement the probability of change success increases another 24 % <sup>1</sup>
- The employee engagement can increase as much as 38 % <sup>1</sup>
- The growth rate for companies with high 'human capital management scores' are between 60 % and 130 % higher than for those with low scores <sup>2</sup>
- Crafting the change messages the right way will massively improve the organisation's change readiness <sup>3</sup>

# ...so, we know it can make a huge difference!

<sup>1</sup> CEB, 2016 <sup>2</sup> Bassi & McMurrer, 2007 <sup>3</sup> Armenakis & Harris, 2002